

Strategic Themes	Action	Action	Owner	Extra resource needed
Theme 1: Active Environment	1A	Outdoor Provision		
	1a.1	To agree a list of prioritised sites identified from the detailed site-by-site action plan that will be the Council's main focus of delivery	RBK Greenspace / Leisure	No
	1a.2	Establish a dedicated working group for each of the prioritised sites	Corporate Working Group	No
	1a.3	To develop an investment strategy and detailed business case for each identified site	Corporate Working Group	Yes
	1a.4	To identify external sources of funding that can provide investment into our facilities (e.g. Sport England, London Marathon Trust, Football Foundation etc)	RBK Leisure / Corporate Working Group	No
	1a.5	Protect playing pitch and outdoor sport facilities through local planning policy.	RBK Planning / Property / Green Space / Leisure	No
	1a.6	Secure tenure and access to sites for high quality, development minded clubs, through a range of solutions and partnership agreements.	RBK Property / Green Space / Leisure	No
	1a.7	Maximise community use of education facilities by 'unlocking' facilities when not in use.	RBK Leisure / Public Health / AfC	No
	1a.8	Undertake a strategic review of the Council's leisure estate	RBK Property / Leisure	No
	1a.9	Plan for integration of outdoor offer as part of new leisure operations contract	RBK Leisure Services / Corporate Working Group	No
	1a.10	Develop a pilot project to develop inclusive multi use games areas and associated facilities to promote a more positive gender and ability balance.	RBK Greenspace	Yes

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	1B	Leisure Operational Delivery		
	1b.1	Commission a Sport England approved Facilities Planning Model (FPM) report that covers both swimming pool and sports hall provision to ascertain what the current demand/need is.	RBK Property / RBK Leisure	No
	1b.2	Following receipt of a completed FPM, produce a revised and updated indoor facilities strategy, using the layered maps and detailed report to set out the Borough's current position for swimming pool and sports hall provision and inform decision making for future site locations	RBK Property / RBK Leisure	No
	1b.3	Ensure the existing leisure facilities building and fabric is managed and maintained to prolong it's operational lifespan	RBK Property / Leisure Services Operator	No
	1b.4	Plan for new leisure operations contract	RBK Leisure Services / Corporate Working Group	Yes
	1b.5	Implement as joint use agreement with Academy and dual use schools to protect the use of the facilities for the public	RBK Leisure / Property / AfC	No
	1b.6	Work with local communities to provide leisure facilities that fit their requirements and where possible address any recognised shortfalls in provision	RBK Leisure / Public Health / Comms / VCSE / AfC	No
	1b.7	To identify external sources of funding that can provide investment into our facilities (e.g. Sport England, National Governing Bodies of Sport etc)	RBK Leisure Services / Corporate Working Group	No
	1C	Built and Natural Environment		
	1c.1	Increase physical activity through 'Active Travel'	RBK Sustainable Travel / Leisure / Public Health	No

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	1c.2	Ensure alignment of Active Kingston framework with Local Plan and explore opportunities to embed physical activity priorities within planning policy for built environment	RBK Planning / Leisure / Public Health	No
	1c.3	Work with partners to maximise the potential of public realm, green spaces and blue infrastructure for both formal and informal activity	RBK Green Space / Leisure / Highways	No
Theme 2: Active Wellbeing	2A	Supporting a Healthy Lifestyle		
	2a.1	Support the physical activity related recommendations set out in the Kingston Joint Strategic Needs Assessment 2023 (e.g.) Provide ways to make it easier for people to be more physically active in Kingston.	RBK Public Health / Leisure / Leisure Services Operator / VCSE / External local organisations	No
	2a.2	Support the ability of signposting by the Council, NHS, pharmacies and other services to local exercise opportunities and advice on healthy eating. As part of this, assist with growing the GP Physical Activity Champion training.	RBK Public Health / Leisure / NHS / Pharmacies /	No
	2a.3	Support the delivery of the social prescribing offer in Kingston, and encouraging the use of our green spaces and active travel	RBK Public Health / Sustainable Travel / Green Spaces	No
	2a.4	Promote mental health through sport and physical activity and using it to work with groups at risk of suicide and self-harm continue to focus on this issue, working with charity partners and building on previous successful awareness campaigns.	RBK Public Health / Comms / External Organisations / Leisure Services Operator	No
	2a.5	Development and delivery of targeted interventions according to health need including: <ul style="list-style-type: none"> • GP referral clients • Health Check clients • Weight management priority groups • Mental Health Priority Groups • Long Term Conditions 	RBK Public Health / Leisure / AfC / VCSE / GPs / Leisure Services Operator /	Yes

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	2B	Tackling inequality		
	2b.1	<p>Development and delivery of programmes for priority needs groups:</p> <ul style="list-style-type: none"> • The inactive • Young and older people • Disabled people of all ages • Women and Girls • Black, Asian and Minority Ethnic (BAME) • Families • Low Socio - Economic households • Businesses/Workplace Activity 	<p>RBK Public Health / Leisure / VCSE / AfC / Leisure Services Operator / Adult Social Care</p>	Yes
	2b.2	<p>Healthy Active Ageing for Older people: ensure that appropriate offers for older people are available in all parts of Kingston, with a focus in areas in places with poorer health in older people, to stay active. Consider timing and location of offers and other considerations to make it attractive and also possibly linking to volunteering.</p>	<p>RBK Public Health / Leisure / Adult Social Care / StayWell</p>	No
	2b.3	<p>Support the targeted work undertaken by the RBK Public Health Service to promote physical activity and healthy diet to reduce increasing levels of overweight pupils in schools with high levels of increasing overweight between reception and year 6.</p>	<p>RBK Public Health / Leisure / Leisure Services Operator / Local Sports Clubs / NGBs</p>	No

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Theme 3: Active Communities	3A	Community connection		
	3a.1	Engage with communities by working closely with local organisations and groups to design and implement programmes that resonate with the diverse needs and interests of our residents.	RBK Public Health / Leisure / VCSE / AfC / Comms / Leisure Services Operator	No
	3a.2	Encourage community workforce development and establish Volunteers and Health Champions	RBK Corporate Working Group	No
	3B	Physical activity across the lifecourse		
	3b.1	Establishing and promoting the provision of appropriate entry level physical activity and engagement with those wishing to start the road to participation	RBK Public Health / RBK Leisure	No
	3b.2	Provide opportunities for physical activity, sports engagement, and community involvement from an early age through alignment with the emerging Children and Young People's Plan	AfC / Leisure Services Operator / RBK Leisure / Public Health	No
	3b.3	Increase and encourage residents in the wider community to increase their physical activity levels by diverse programming in the borough's open spaces, leisure facilities and community spaces	RBK Public Health / Leisure / VCSE / AfC / Comms / Leisure Services Operator / Green Spaces / Adult Social Care	No
Theme 4: Active Collaboration	4A	Strategic partnerships		
	4a.1	To establish an Active Kingston Network (AKN) who will take ownership of the framework in order to deliver the priorities and recommendations set out in each of the strategies	RBK Public Health / Leisure	Yes
	4B	Operational partnerships		
	4b.1	Promote the use of Connected Kingston, a website dedicated to helping Kingston residents find local activities and navigate local services	Active Kingston Network	No

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	4b.2	Provide club development and support with training, publicity, managing finances, implementing governance etc for sustainability and growth	Active Kingston Network	No

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